FORTY-NINTH ANNUAL REPORT

OF

THE AVON HOME

INCORPORATED

FOR NEEDY CHILDREN OF CAMBRIDGE

THE UNIVERSITY PRESS
CAMBRIDGE
1923

The following extract from the First Annual Report of the Trustees of the Avon Place Home gives very briefly the facts connected with the establishment of the Home:—

"On the 30th of May, 1874, the Home was established through the benevolence of Mr. James Huntington, who at that time was able to carry into effect a long-cherished plan by which the comforts of a Home could be furnished to destitute children. After a few months, it was Mr. Huntington's wish to give up the care of the Home, and it was therefore, in November, 1874, established as a Corporation under the laws of Massachusetts. The following persons were appointed by Mr. Huntington to act as Trustees: Rev. Dr. A. P. Peabody, Rev. D. O. Mears, Mrs. B. F. Wyeth, Mrs. H. W. Paine, Mrs. Lovering, Mrs. J. M. Tyler, Mrs. W. T. Richardson, Mrs. Henry Thayer, and Miss Irene Sanger; and they received from him a deed of the estate occupied by the Home on Avon Place valued with the furniture at about $10,000.00."

THE AVON HOME

CAMBRIDGE.....192

TO OUR FRIENDS AND ANNUAL SUBSCRIBERS:

The fiscal year of THE AVON HOME begins October 1st. At this time, therefore, we remind our friends and subscribers of their generosity of former years and ask them to continue it.

Our Annual Report, which will soon be mailed to you, shows how we have used the money entrusted to us.

The income from our Permanent Fund provides for only a small proportion of our expenses. Some parents can pay in part for their children, but the remainder must come from the citizens of Cambridge. A known income enables us to meet the call of every needy child.

Your { donation / annual subscription } last year was $.....

May we count on you for your continued support?

WILLIAM W. DALLINGER, *President*

EMMA O. STANNARD, *General Secretary.*

TO THE TREASURER OF THE AVON HOME,
1000 Massachusetts Avenue,

Dear Sir:

Enclosed please find $ .....my { annual subscription / donation } for the work of THE AVON HOME.

Name: .....

Address: .....

Please make checks payable to THE AVON HOME, and send them to 1000 Massachusetts Avenue, Cambridge.

FORTY-NINTH ANNUAL REPORT

OF

THE AVON HOME

INCORPORATED

FOR NEEDY CHILDREN
OF CAMBRIDGE

THE UNIVERSITY PRESS
CAMBRIDGE
1923

Our Babies and their two Young Caretakers

Little Francesca—The Joy of her Family Group

THE AVON HOME

Trustees for 1923–1924

Mrs. A. D. S. Bell
Mrs. J. Q. Bennett
Mrs. Sumner A. Brooks
Miss Josephine F. Bumstead
Miss Louise M. Chamberlin
William W. Dallinger
Edwin M. Dodd
Mrs. Wallace B. Donham
Warren H. Dunning
Mrs. William B. Durant
Mrs. William A. Earle
Arthur M. Goodridge
Thomas Hadley
Mrs. Francis S. Kershaw
Charles H. Montague
John Noble
Miss Mildred T. Palmer
George A. Rivinius
Mrs. Mary C. Shaw
Mrs. Livingston Stebbins
Mrs. Robert De Courcy Ward
Stephen E. Young

Honorary Member: Miss Mary A. Ellis

Officers for 1923–1924

President . . . . . William W. Dallinger
Vice-President . . . . . .
Treasurer . . . . . Stephen E. Young, 1000 Massachusetts Avenue
Assistant Treasurer . . . . . Miss Mildred T. Palmer
Clerk . . . . . Mrs. Livingston Stebbins, 3 Concord Avenue

Committee on the Permanent Fund

The President, *ex-officio*
Charles H. Montague
Warren H. Dunning

Board of Advisors

Charles C. Foster, M.D.
J. L. Hildreth, M.D.
William H. Pear
Edmund H. Stevens, M.D.
Rev. George L. Paine
Samuel Usher
Rev. Robert Walker

Honorary Counsel

Hon. Frederick W. Dallinger
Charles A. Cushman
Henry R. Brigham

General Secretary

Miss Emma O. Stannard

Assistant in Charge of Boarding Work . . . . . Miss Madelyn Trull
Assistant in Charge of Office . . . . . Miss Evelyn F. Raynes
Assistant in Charge of Investigation . . . . . Miss Sara W. Dyar
In Charge of Follow-up Department and Playrooms Mrs. Frederick Anderson
Assistants in Follow-up Department and Playrooms . . . . . Miss Constance L. Tenney, Miss Marion Herlihy
Half-time Workers in Playrooms (summer term) Mrs. Helen Force, Miss Edna McNamara; (winter term) . Miss Marion Waters, Miss Myrtle Foreman

Office, 1000 Massachusetts Avenue
Office Hours from 9 a.m. to 5 p.m. Saturday, 9 to 12 a.m.
Telephone, University 3022

Standing Committees

Admission and Discharge. — The President, *ex-officio*, Mrs. Durant, Mrs. Shaw, Mrs. Bell, Mrs. Earle, Mrs. Kershaw, Miss Bumstead, Miss Chamberlin, Miss Ellis.

Executive Committee. — The President, *ex-officio*, Mrs. Shaw, Mrs. Brooks, Mrs. Durant, Mrs. Bennett, Mrs. Stebbins, Miss Ellis.

House Committee. — The President, Mrs. Bennett, Mr. Montague.

Library Committee. — The President, *ex-officio*, Mrs. Kershaw, Mrs. Ward, Mrs. Donham.

Clothing Committee. — The President, *ex-officio*, Miss Chamberlin, Miss Palmer, Mrs. Earle, Mrs. Ward.

Assignment of Monthly Visitors, 1924

Jan.	1.	Mrs. Brooks	Jan.	15.	Mrs. Ward
Feb.	1.	Miss Chamberlin	Feb.	15.	Miss Palmer
March	1.	Mrs. Donham	March	15.	Mrs. Ward
April	1.	Mrs. Shaw	April	15.	Mrs. Bennett
May	1.	Mrs. Bell	May	15.	Mrs. Earle
June	1.	Mrs. Donham	June	15.	Mrs. Durant
July	1.	Mrs. Brooks	July	15.	Mrs. Stebbins
Aug.	1.	Miss Bumstead	Aug.	15.	Mrs. Stebbins
Sept.	1.	Miss Chamberlin	Sept.	15.	Mrs. Earle
Oct.	1.	Mrs. Durant	Oct.	15.	Mrs. Bennett
Nov.	1.	Mrs. Shaw	Nov.	15.	Mrs. Kershaw
Dec.	1.	Mrs. Bell	Dec.	15.	Miss Palmer

Regular meetings of the Trustees are held at the office on the second Friday in each month.

Physicians in Cambridge

W. D. Swan, M.D. . . . . January, February, March
C. M. Hutchinson, M.D. . . . . April, May, June
John H. Taylor, M.D. . . . . July, August, September
F. R. Jouett, M.D. . . . . October, November, December
Wallace Preble, M.D. . . . . For Diseases of the Ear and Throat
Edward R. Williams, M.D. . . . . For Diseases of the Eye
Frederick J. Goodridge, M.D. . . . . Orthopedic Diseases
Frederic B. M. Cady, M.D. . . . . Psychiatrist
Charles P. Feeley, M.D. . . . . Emergency Physician

Physicians out of Cambridge

Charles F. Atwood, M.D. . . . . Lexington
W. H. Allen, M.D. . . . . Mansfield
E. H. Baxter, M.D. . . . . Hyde Park
Conrad Bell, M.D. . . . . Waltham
Wm. E. Buck, M.D. . . . . Wilmington
M. H. Davis, M.D. . . . . Saugus
George F. Dow, M.D. . . . . Reading
Nathaniel Faxon, M.D. . . . . Stoughton
George Hartley Gorham, M.D. . . . . West Roxbury
Geo. W. Haywood, M.D. . . . . Lynn
Frank T. Harvey, M.D. . . . . Milford
Chas. F. Maguire, M.D. . . . . Somerville
Robert B. Porter, M.D. . . . . North Easton
Charles I. Porter, M.D. . . . . Canton
F. K. Shaw, M.D. . . . . Acton Center
M. D. Sheehan, M.D. . . . . Stoneham
Richard D. Schmidt, M.D. . . . . Dorchester Lower Mills
Lars P. Solsness, M.D. . . . . East Weymouth
Frank E. Tilden, M.D. . . . . North Easton
Albert B. Toppan, M.D. . . . . Watertown
H. A. Wood, M.D. . . . . Waltham
Frank T. Woodbury, M.D. . . . . Wakefield

Dentists

P. A. Caulfield, D.M.D. . . . . Woburn
Harry E. Cutter, D.M.D. . . . . Cambridge
W. F. Davis, D.M.D. . . . . Concord
Ralph T. Dickerman, D.M.D. . . . . Mansfield
Wolfe Brothers . . . . . Canton
Roger P. Beckman, D.M.D. . . . . Cliftondale
H. C. Hanlon, D.M.D. . . . . North Easton
Ernest W. Homans, D.M.D. . . . . Lynn
J. D. Lyons, D.M.D. . . . . West Roxbury

FORTY-NINTH ANNUAL REPORT OF THE TRUSTEES OF THE AVON HOME

THE Trustees of The Avon Home have a confident feeling that the work of the year just closed has been a useful one to our Cambridge community. The work which has invited us, and the emergencies which have compelled us, required constant activity. The good accomplished we hope has been greater than in any previous years of our corporate life. Inasmuch as it was offered to us at less than its assessed value, we have felt it a wise move to purchase the house and land which for six years we have occupied as tenants, so on the fifteenth of September last the real estate was conveyed to us by the former owners.

We plan to continue the neighborhood work which for some time has been going on, in which many children have been instructed and given healthful amusement. Our boarding homes, as in former years, have been faithfully visited by our Trustees, and carefully supervised by our General Secretary. We have cared for an average of 102 children per month in these homes. When our May Day party and sale of 1924 is held we will celebrate — and we know our many friends and supporters will gladly celebrate with us — our fiftieth year of work for destitute children. May we all, friends and Trustees, observe the occasion with becoming thankfulness. We sincerely hope that because our financial report shows a balance at the close of the year, it will not be deemed a valid reason for withholding from us donations and annual subscriptions in the coming year. The repairs and improvements in our property, instantly needed, will require all the funds in hand, so that we confidently invoke the continued financial remembrance of our many friends in the work of the coming year.

For the Trustees,

WILLIAM W. DALLINGER, *President.*

ANNUAL REPORT OF THE GENERAL SECRETARY

For the Year Ended September 30, 1923

ON the thirtieth of May, 1874, The Avon Home was established through the benevolence of Mr. James Huntington, who at that time was able to carry into effect a long-cherished plan by which the comforts of a home could be furnished to destitute children of Cambridge. The location chosen for the home was Avon Place, the house being large enough to accommodate ten children and the people in charge. It was a happy place, and many children were helped, but the Trustees realized as time went on that more room was needed. A special effort was made to raise the money to build a large home.

In December, 1891, the home on Mt. Auburn Street was completed and occupied by a working force and forty children. A rosy, happy lot they were, and well cared for, and many a man and woman today looks back with pleasure to the life in The Avon Home. But again, with the passing of the years it became evident to the ever watchful Trustees that in some way the work must be still further enlarged. After much discussion, it was unanimously decided to close the home and place the children in private families.

On June 30th, 1913, this was done, thus making it possible for The Avon Home to care for every child in Cambridge who can be helped by such care.

In December, 1909, offices were established in the Harvard Trust Building, but the office force grew until no more room could be secured there, and in December, 1917, the offices of The Avon Home were moved to 1000 Massachusetts Avenue, in the old Houghton House, where there was ample space for workers and applicants.

In the spring of 1919, when the large yard at the rear of the building began to grow green, the thought was suggested to use the yard and a portion of the house for the children of the neighborhood. The situation was studied most carefully, — teachers, parents, and policemen being consulted, — and it was found that no provision for recreation had been made in the immediate neighborhood. It was therefore decided to establish a supervised playground. Such a playground was opened, and the attendance and usefulness of the work have grown steadily in the four years of its existence, until today we have not only a supervised playground, but classes in sewing, knitting, clay-modeling, gymnastics, dancing, and music, well-taught and planned for; also a good lending library,

— all of which we believe to be for the pleasure and profit of more than 310 children.

This year the lease held by The Avon Home for the house and grounds at 1000 Massachusetts Avenue expired and it became necessary to buy or move. The decision was an important one, as its effect would be far-reaching. Again the Trustees considered the matter very carefully, and decided they must buy the house or relinquish necessary work given them to do for the good of

A Group of our Happy Children in their Country Home

Cambridge children. The Avon Home never had turned its back on the children of Cambridge since it took up this work in 1874, and could not do so now. It was therefore decided to buy the property, and in September, 1923, The Avon Home became the owner of the Houghton estate at 1000 Massachusetts Avenue. The entire plant will be used to help in every way possible the children of Cambridge. We are sure the Cambridge public will uphold and help The Avon Home in making this, the latest extension of its work, a complete success.

Infantile Paralysis Work

Help for the children afflicted with infantile paralysis is just as necessary now as it was in 1916, when the first epidemic crippled seventy children in Cambridge. Since then there have been two more epidemics and each child thus afflicted still needs care. Every

week in all these years The Avon Home has arranged for the sending of a group of these children to the Children's Hospital for care and treatment, and once a week has arranged to send a trained nurse to their homes to teach the mothers how best to care for these children. It is a necessary and vital piece of work and must have the coöperation of Cambridge in order to be done properly. We wish to thank every kind friend who has given his or her car to be used, or has given money to hire a car, and we

Two Little Playmates

wish to urge more friends to allow their cars to be used for this purpose. It means only a few hours one day in a month, and no one can estimate the help it gives to these children.

Girls' Clubs

The M. A. D. Club still visits and helps the group of girls in Concord, which means a much larger outlook for them. This year a group of Campfire Girls, under the guidance of Miss Mackintire at the First Church, Congregational, has become interested in one of our three-year-old girls boarded in Cliftondale, and they have been a great help and pleasure to her and to us.

Good Coöperation

Many people in Cambridge who have been interested in one of our boys who was accidentally kicked by a horse at the farm where

he was living, will be glad to know his present condition. His thigh bone was fractured and he suffered greatly, but never murmured. The doctors at the hospital where he was taken did their best, but the bones would not knit, and the boy became weaker and weaker. Then we went to Dr. Fish of the Massachusetts Hospital School for Crippled Children, and he agreed to accept the boy. He has been in the school now for ten months. The bones are perfectly knit, he has become strong and well, and will soon be able to go back to the farm, which he loves.

One of our Babies, who has gained all her Strength in this Country Home

Numbers of Children

The fact that we take only Cambridge children makes our work, as regards numbers, smaller than that of societies who take from larger territories, but our close follow-up work and knowledge of our children and their families, which increases in quantity each year, gives us the feeling of real family interest in children admitted many years ago, as well as in those admitted today.

Summary of Year's Work

We have given 4575 weeks of care to children for whom board has been paid by us in foster homes, and 1207 weeks of care to children otherwise placed. This does not include any of the 507

children who are under the close supervision of our Follow-up Department. We have averaged 102 children per month in our foster homes, among whom have been Armenian, Canadian, English, French, German, Greek, Irish, Portuguese, Scotch, Swedish, — and American, each sharing alike in the loving care of foster parents. We have lost two children by death, and had one adopted during the year. Nine hundred and ninety-eight children have been helped by The Avon Home, either in boarding homes, in our clubs and classes, or in their own homes. We have been able to help in

A Family of our Girls

securing positions for many boys and girls, as well as for their fathers and mothers during the year.

Forty-nine Years of Service

The Avon Home spent seventeen years in the Avon Place Home, twenty-two years in the Mt. Auburn Street Home, and ten years have passed since the closing of that home, and a building is again owned by The Avon Home in which work is being done for a much larger number of children than was dreamed of forty-nine years ago. Thus, the need of money, workers, help, and interest of all kinds from the Cambridge public has increased manyfold.

Emma O. Stannard, *General Secretary*.

Statistical Report for 1923

Number of children in care of Avon Home October 1, 1922		112
Number of children admitted to the care of Avon Home from Oct. 1, 1922, to Oct. 1, 1923	56	
Number of children readmitted to the care of Avon Home from Oct. 1, 1922, to Oct. 1, 1923	38	
Total number of admissions during the year		94
Total number of children in care of Avon Home during year		206
Number of children discharged from care of Avon Home during year	104	
Number of deaths during year	2	
Number of children in care of Avon Home Oct. 1, 1923		100
In Avon Home boarding homes	80	
In free homes	5	
In wage-earning homes	4	
For whom board is paid in own home	1	
Entirely self-supporting	2	
In Wrentham School for Feeble-minded	3	
In Massachusetts Hospital School	2	
In Orchard Home School	1	
In Perkins Institute for the Blind	1	
Placed for adoption	1	
Number of infantile paralysis children looked after and taken to hospital clinics for regular treatments		100
Number of families for whom application was made from Oct. 1, 1922, to Oct. 1, 1923		222
Number of children for whom application was made from Oct. 1, 1922, to Oct. 1, 1923		355
Number of families from which children were admitted to the care of Avon Home		61
Number of families advised and planned with during the year		541
Number of families referred to other societies during the year		67
Number of families on follow-up list Oct. 1, 1923		319
Number of children on follow-up list Oct. 1, 1923		507
Under two years of age	8	
Between two and fifteen	409	
Over fifteen	90	
Number of boys	317	
Number of girls	190	
Total number of follow-up visits made during the year		1,355

Number of mothers for whom convalescent or hospital care has been provided during the year		9
Number of children for whom hospital care has been provided		10
Number of children for whom special medical care has been provided		50
Number of children given special care in boarding homes		23
With tubercular tendency	8	
Malnutrition	7	
Heart trouble	1	
Other causes	7	
Weeks of care given in homes and board paid		4,575
Weeks of care given children otherwise placed		1,207

One of our Boys, and his Constant Companion

Stephen E. Young, Treasurer, *in account with* The Avon Home

For the Year Ended September 30, 1923

CASH RECEIPTS

Balance on hand, October 1, 1922		$537.37
Received from parents on account of:		
Board	$15,327.36	
Clothing	504.40	
Medical Expenses	155.04	
Tuition	10.00	
		15,996.80
Income from Permanent Fund		14,005.64
Net receipts from May Fair		1,442.64
Annual subscriptions		989.75
Donations:		
The Avon Club	521.05	
Cambridge Manufacturers' Association	200.00	
Cambridge Sewing Club, Limited	85.00	
Cantabrigia Club, Philanthropy Department	50.00	
The Crickets, Miss A. L. Sawin, Treas.	5.00	
Harvard St. Unitarian Sunday School	3.65	
North Ave. Baptist Church, Women's Society	15.00	
St. John's Memorial Chapel	41.20	
Miscellaneous	320.00	
		1,240.90
Special donations		435.90
Christmas gifts		84.23
Sale of waste paper and magazines		5.39
Interest on banks deposits		49.40
Total		$34,788.02

CASH PAYMENTS

Aids and benevolences:		
Board of children	$18,801.36	
Clothing for children	850.54	
Medical expenses	547.69	
Miscellaneous	51.90	
		$20,251.49
Playroom and playground expense		104.86
Automobile expense		418.18
Administrative expenses:		
Salaries	8,710.44	
Rent	1,360.91	
Printing and mailing Annual Reports	399.85	
Postage	149.17	
Office supplies	131.00	
Telephone	164.50	
Insurance	14.80	
Light	11.19	
Heat	130.00	
Repairs	174.58	
Professional services, legal and accounting	114.30	
Rent of vault in Harvard Trust Co.	47.50	
Traveling	126.79	
Miscellaneous	93.85	
		11,628.88
		$32,403.41
Balance on hand, September 30, 1923		2,384.61
Total		$34,788.02

Boston, Mass., October 19, 1923.

As a result of our audit of the books and accounts of the Treasurer of The Avon Home for the Year Ended September 30, 1923, we hereby certify that the above statement of Cash Receipts and Disbursements is true to the best of our knowledge and belief.

Hartshorn and Walter, *Certified Public Accountants.*

The Committee of Three for the Care of the Permanent Fund, *in account with* The Avon Home

For the Year Ended September 30, 1923

CASH RECEIPTS

Balance on hand, October 1, 1922		$3,013.61
Legacies:		
Ellen M. Sawyer	$5,500.00	
Maria Murdock	4,399.01	
Charlotte A. Hedge	3,000.00	12,899.01
Income from Investments		14,005.64
Receipts on account of mortgage investment		12,000.00
Bonds called:		
Bell Telephone Co. of Pennsylvania	2,155.60	
Connecticut Power Company	1,100.00	3,255.60
Matured bond of Boston & Maine Railroad		5,000.00
Sale of $1000 Danville, Champaign & Decatur Railroad bond		1,040.00
Accrued interest on bonds called and matured		244.97
Interest on Deposits		128.94
Taxes on account of Avon Home purchase		250.80
Total		$51,838.57

CASH DISBURSEMENTS

Securities purchased:	
$5000 Minneapolis General Electric Co. 5's	$5,000.00
5000 Terre Haute Traction and Light Co. 5's	4,325.00
20 shares American Telephone and Telegraph Co.	2,055.00
$2000 Swift & Co. ten-year Notes, 5's	1,940.00
2000 Dayton Power and Light Co. 5's	1,880.00
1000 Illinois Power and Light Corporation 6's	985.00
Real estate purchased, 1000 Massachusetts Avenue	13,000.00
Insurance	71.65
Real estate brokerage	975.00
Real estate taxes	46.84
Interest accrued on securities purchased	70.03
Income from investments paid to Stephen E. Young, Treas.	14,005.64
Balance on hand, September 30, 1923	7,484.41
Total	$51,838.57

Boston, Mass., October 19, 1923.

As a result of our audit of the books and accounts of The Committee of Three for the Care of the Permanent Fund in account with The Avon Home for the Twelve Months Ended September 30, 1923, we hereby certify that the above statement of Cash Receipts and Disbursements is true to the best of our knowledge and belief. All securities shown on the report of the Committee having a Market value of $287,466.57 were on hand.

Hartshorn and Walter, *Certified Public Accountants.*

The Permanent Fund

Railroad Bonds (market value)	$79,100.00
U. S. A. Bonds " "	14,700.00
Municipal Bonds " "	16,200.00
Other Bonds " "	114,625.00
Corporation shares " "	21,445.00
Real Estate Mortgages	8,900.00
Deposits in Savings Banks	12,012.16
Real Estate 1000 Mass. Ave. (purchase price)	13,000.00
Cash uninvested	7,484.41
Total productive assets	$287,466.57

William W. Dallinger,
Charles H. Montague,
Warren H. Dunning,
Committee on the Permanent Fund.

Gifts and Legacies Made to the Permanent Fund

1881	Cambridge Horticultural Society Trust Fund	$531.19
1881	Legacy of Mrs. Lucy C. Tyler	200.00
1881–1887	Legacy of Mrs. Mary H. Flagg	10,000.00
1884–1887	Holly Tree	4,000.00
1884	Mary Cheever Chandler Memorial Fund	150.00
1885	T. B. Mackay Fund	1,000.00
1886	Donation from Daniel H. Richards	100.00
1886	Legacy of Mrs. Clarissa B. Rindge	2,500.00
1886	Legacy of Mrs. Anna M. Woodman	5,000.00
1887	Gracie A. Smith Memorial Fund	500.00
1888	Mary E. Piper Fund	500.00
1888	Donation from a Friend	2,000.00
1888	Legacy of Moses Wildes, 2d	2,000.00
1889	Helen L. Edmands Memorial Fund	1,000.00
1890	Elizabeth H. Foxcroft Memorial Fund	303.82
1891	Legacy of Mrs. Caroline A. Wood	2,500.00
1891	Legacy of Mrs. Eliza P. Wilson	500.00
1892	Legacy of Miss Mary E. Reed	172.13
1892	Legacy of Mrs. Emily A. Burleigh	500.00
1893	Donation from Francis C. Foster	1,000.00
1894	Legacy of Henry R. Glover	1,000.00
1895	Legacy of Samuel Longfellow	500.00

1895	Legacy of Jonathan W. Bemis	$500.00
1895	Legacy of Mrs. S. E. W. Brackett	5,000.00
1896	Legacy of Miss Harriet A. Hayes	50.00
1896	Legacy of Mrs. Mary E. Waitt	250.00
1897	Legacy of James Mellen	1,000.00
1897	John W. and Belinda L. Randall Fund	1,000.00
1898	Legacy of Mrs. Harriet N. S. Fay	1,000.00
1898	Legacy of Miss Hannah E. Moore	100.00
1899	Legacy of Charles W. Oxford	500.00
1899	Donation from Mrs. Lucy C. Bemis	250.00
1900	Legacy of Miss Susie M. Ransom	18,020.00
1901	Philip Rogers Bennett Memorial Fund	500.00
1901	Frances Mary Mackay Fund	15,000.00
1901	Legacy of Oliver H. Durrell	1,000.00
1901	Legacy of Miss Lydia M. Palmer	2,000.00
1901	"In Memory of Mother and Girard"	100.00
1902	Legacy of Mrs. Julia A. Harding	20,000.00
1902	Legacy of Epes Sargent Dixwell	5,000.00
1902	Legacy of Isaac W. Danforth	5,000.00
1903	Sale of farm at Concord, the gift of James Huntington	7,125.00
1903	Legacy of Mrs. Fanny B. Lane	1,000.00
1903	Legacy of Mrs. Mary Longfellow Greenleaf	4,000.00
1903	Legacy of Mrs. Lucia M. Goodnow	500.00
1904	Lucy E. Paine Fund	10,000.00
1904	Henrietta Parker Whitney Davis Fund	2,000.00
1904	Legacy of Mrs. Mary Grant Fisk	2,500.00
1904	In Memory of Mrs. Caroline P. Bulfinch	50.00
1904	Legacy of Miss Jane Chapman	200.00
1904	Legacy of A. R. Dearborn	558.00
1905	Legacy of James A. Woolson	3,000.00
1906	Legacy of Mrs. Helen Augusta Porter	50.00
1907	Legacy of Mrs. Ellen C. Goodwin	100.00
1907	Donations from Morrill Wyman	1,200.00
1908	Legacy of Alvin Hayes	500.00
1908	Legacy of Mrs. Emmeline J. Smith	2,500.00
1908	Legacy of Edward Gerrish	8,000.00
1908	Jacob Remick Memorial Fund	16,895.03
1909	Legacy of Andrew S. Waitt, in memory of his wife, Mary E. (Belcher) Waitt	416.24
1910	"In Memoriam, John H. Sturgis, November 27, 1900–September 10, 1909"	500.00

1910	Legacy of Frederick K. Stelling	$1,028.54
1911	Legacy of Mrs. Sarah H. Swan	500.00
1912	Legacy of William Taggard Piper	5,000.00
1912	Legacy of Mrs. Mary Huntington Cooke	2,000.00
1913	Legacy of Mrs. Mehitable C. C. Wilson	3,010.00
1914	Legacy of Mrs. Annie Tilton	500.00
1914	Legacy of Henry Endicott	500.00
1915	Legacy of Mrs. Sarah Hovey Colburn	1,000.00
1915	Legacy of Morrill Wyman	10,000.00
1915	Legacy of Miss Amelia M. Goodwin	1,000.00
1916	Legacy of William Torrey	100.00
1916	Legacy of Miss Esther F. Hannum	1,000.00
1916	Legacy of Miss Annie H. Montague	500.00
1916	Legacy of Mrs. Sarah D. Munroe	1,000.00
1916	Legacy of James J. Myers	3,000.00
1917	Phebe Snow Memorial Fund	500.00
1917	Legacy of Mrs. Abigail W. Howe	1,000.00
1917	Legacy of William E. Chamberlin	7,309.78
1918	Orin E. Sands Memorial Fund	1,000.00
1918	Legacy of Mrs. Esther W. Smith	5,000.00
1918	Legacy of Mrs. Mary A. Bullock	17,500.00
1918	Avon Club Fund	2,000.00
1919	Legacy of Miss Irene F. Sanger	1,000.00
1920	Sale of personal property at 309 Mt. Auburn Street	213.39
1921	Legacy of Mary E. Hartwell	500.00
1921	Mary E. Buck Rand Memorial Fund	5,000.00
1921	Legacy of William P. Wiggin	500.00
1921	Legacy of Mrs. Sarah P. Wiggin, memorial of Abbie A. Cowdin	1,000.00
1922	Legacy of Emma R. Campbell	500.00
1922	Legacy of Miss Maria Murdock	9,899.01
1923	Legacy of Miss Ellen M. Sawyer	5,500.00
1923	Legacy of Miss Charlotte A. Hedge, in memory of Mrs. Lucy (Pierce) Hedge	3,000.00
	Emergency Fund	500.00

FORM FOR LEGACY

I give and bequeath to The Avon Home, of Cambridge, Massachusetts, the sum of Dollars, to be used for the general uses of the Corporation.

Annual Subscribers

For the Year Ended September 30, 1923

Abbott, Miss Marion S.
Almy, Charles
Amee, Mrs. Albert F.
Amee, Mrs. John
Ames, Mrs. James Barr
Ames, Mrs. John W.
Apsey, Mrs. Albert S.
Bacon, Mrs. Ella J.
Bacon, Miss Maria J.
Badger, Mrs. Walter I.
Baker, Mrs. George P.
Barker, Miss S. R.
Barker, Mrs. Walter S.
Bartlett, Mrs. Henry
Bartol, Mrs. John W.
Beach, Reuel W.
Bell, Mrs. A. D. S.
Bell, Mrs. Stoughton
Bennett, Mrs. J. Q.
Benson, Miss Harriet S.
Bigelow, Mrs. Melville
Blaney, Miss Inez
Boggs, Mrs. Edwin P.
Bowen, Miss Maria
Bradford, Miss Edith
Brooks, Mrs. Sumner A.
Brooks, Mr. and Mrs. Wm. F.
Brown, Mrs. Winthrop, Jr.
Buck, Mrs. Ellen A.
Bullock, Mrs. Charles J.
Bumstead, The Misses
Bunton, Mr. & Mrs. George
Cambridge Sewing Club,
Miss Josephine F. Bumstead, Pres.
Carruth, Charles T.
Chamberlin, Miss Louise M.
Chapman, Miss Annie B.
Clark, Miss Abby M.
Clark, Miss Cecilia W.
Christ Church S. S.
Cogswell, Miss Margaret E.
Cook, Mrs. Frank Gaylord
Cushing, Miss Fanny E.
Dallinger, William W.
Dallinger, Miss Ruth
Davis, Prof. William M.
Dodge, Mrs. Edward S.
Douglass, Miss Adeline A.
Douglass, Miss Elizabeth P.
Dudley, Mrs. Augustus W.
Dunning, Warren H.
Durant, Mrs. William B.
Dyar, Mrs. Charles W.
Earle, Mrs. William A.
Earle, Mrs. Walter F.
Eliot, Mrs. Samuel A.
Ellis, Mrs. Emmons R.
Ellis, Miss Mary A.
Emerson, Mrs. William
Emerton, Ephraim
Farquhar, Robert
Fay, Mrs. Richard D.
Fox, Mrs. Jabez
Gannett, Mrs. Thomas B.
Giles, Mrs. George A.
Goodridge, Arthur M.
Gove, Miss Gertrude M.
Greenough, Mrs. Chester
Hadley, Mr. and Mrs. Thomas
Hayward, James W.
Hildreth, Mr. and Mrs. Stanley B.
Hinckley, Mrs. Holmes
Hincks, Mrs. Edward Y.
Horsford, Miss Katharine
Houghton, Miss Alberta M.
Howe, Mrs. Archibald M.
Howe, Miss Katharine McP.
Hunt, Mrs. William B.
Hurlbut, Prof. and Mrs. Byron S.
Hyde, Mrs. Dana W.
Johnson, Mrs. George P.
Jouett, Mrs. Fred W.
Kennelly, Mrs. Arthur E.
King, Mrs. Basil
Kittredge, George L.
Lambert, Mrs. William B.
Lincoln, Mrs. Williston
Marean, Mrs. J. Mason
Marsters, Miss Georgie M.
Merriman, Mrs. Roger B.
Montague, Mr. and Mrs. Charles H.
Moore, Miss Annie
Moore, Mrs. Edward C.
Morse, Miss Velma M.
Nash, Mrs. Nathaniel C.
Nazro, Mrs. Frederick H.
Neal, Mrs. W. H.
Norton, Miss Grace

Odiorne, Mrs. Frederick
Paine, Rev. George L.
Palmer, Miss Mildred T.
Palmer, Mr. and Mrs. Frederic
Palmer, Mrs. Joseph B.
Perry, Mrs. Bliss
Pierce, Mrs. Edgar
Pike, Miss Frances W.
Poor, Mrs. Clarence H.
Proudfoot, Mrs. David
Quirin, Miss Alice
Rand, Prof. Edward K.
Read, Mrs. Edward
Reed, William Howell
Richards, Miss Louisa B.
Robinson, Mr. and Mrs. Benjamin L.
Robinson, Mrs. Frederick N.
Ropes, James H.
Ross, Dr. Denman W.
Sands, Miss Marion M. T.
Saunders, Miss Carolyn H.
Saunders, Mrs. George E.
Sauveur, Mrs. Albert
Saville, Mrs. Henry M.
Sawtell, George E.
Scudder, Mrs. Horace E.
Sewing Club, Limited
Mrs. George P. Cogswell, Pres.
Shaw, Mrs. Mary C.
Sheffield, Mrs. Ada
Sheffield, Mrs. George B.
Smith, The Misses A. D. and S. E.
Smith, Rev. Emelius W.
Sortwell, Mrs. Alvin F.
Spelman, Mrs. Henry M.
Spencer, Mrs. Charles W.
Spencer, Mrs. William C.
Stebbins, Mrs. Livingston
Storer, The Misses E. W. and H. L.
Stover, Mrs. Charles A.
Strong, Mrs. George A.
Sturgis, Mrs. John H.
Taylor, Mrs. Frederic W.
Toppan, Mrs. Robert W.
Tozzer, Mrs. Alfred M.
Usher, Mrs. Samuel
Usher, Mrs. Kenneth S.
Vaillant, Mrs. George
Van Everen, Mrs. Horace
Vaughan, Miss Bertha H.
Walcott, Mr. and Mrs. Charles
Ward, Mrs. Robert De Courcy
Warren, Mrs. John F.
Wesselhoeft, Mrs. Walter
White, Mrs. Moses P.
Williams, Mrs. J. Bertram
Wilson, Mrs. George G.
Winch, Mrs. John F.
Winlock, Miss Isabella
Wood, Miss Grace A.
Woodman, Miss Mary
Woodman, Dr. and Mrs. Walter
Wright, Mrs. Charles H. C.
Wyman, Miss Margaret C.
Young, Stephen E.

Individual Contributors

"A Friend"
Allyn, Miss Alice C.
Ames, Mrs. James Barr
Avon Club, The
Bill, Miss Caroline E.
Blatchford, Miss Mary E.
Boggs, Mrs. Edwin P.
Brigham, Mrs. Henry R.
Cambridge Manufacturers' Committee
Camp Massapoag, Cambridge Y. M. C. A.
Cantabrigia Club
Carter, Mrs. James Richard
Channing, Mrs. Edward
Crickets, The
Dallinger, Miss Ruth
Dallinger, William W.
Durant, Mrs. William B.
Ford, Mr. and Mrs. James B.
Goodridge, Arthur M.
Hadley, Thomas
Harris, Miss Charlotte M.
Harvard Street Unitarian S. S.
Houghton, Miss Alberta, Trustee
Humphrey, Mrs. David
Kennelly, Mrs. Arthur E.
Kershaw, Mrs. Francis S., Trustee
Montague, Mr. Charles H.
Moody, Mrs. Edward G.
Moore, Mrs. George F.
Nash, Mrs. Nathaniel C.
Noble, John
Nystrom, Mrs. Frank

Paine, Rev. George L.
Parker, Mr. and Mrs. E. M.
Peabody, Miss Caroline E.
Peabody, Miss Caryl
Peirce, Miss Emily O.
Perry, Mrs. Bliss
Pilgrim Congregational Ch. S. S. (Three classes of boys)
Richards, Mrs. James F.
Richards, Mrs. Theodore W.
St. John's Memorial Chapel
Sanger, Mrs. Charles R.
Shaw, Mrs. Mary C.
Sheffield, Mrs. George
Smith, Miss Elizabeth H.
Taylor, Mrs. H. O.
Vaughan, Miss Bertha
Ware, Mrs. Moses W.
Watson, Mrs. Thomas R.
Whiting, Mrs. Stephen B.
Winn, Miss Amy
Women's Society, North Avenue Baptist Church
Wood, Miss Grace A.
Young, Stephen E.

Miscellaneous Donations

For the Year Ended September 30, 1923

Donations of clothing of all kinds for children of all ages, beginning with infants, are earnestly solicited. Articles for children from *one to three* are especially needed. If donors would send with their gifts their full name and address, it would greatly assist the clerk in making out the list of donations. It sometimes happens that difficulty in getting the name causes errors and omissions in the list.

Gifts should be sent to The Avon Home Office, 1000 Massachusetts Avenue.

Gifts of clothing, toys, and Christmas gifts for the children are gratefully acknowledged from the following:

Ainsworth, Mrs.
Aitchison, Mrs. J. P.
Allen, Miss Edith B.
Anonymous
Atkinson, Mrs. Harriet
Baldwin, Mrs. Charles E.
Basket Club (Miss Grace Wood)
Beach, Mrs. Reuel W.
The "Bee" (Miss A. C. Allyn)
Bell, Mrs. A. D. S.
Bell, Mrs. Stoughton
Bennett, Mrs. J. Q.
Bill, Mrs. Alexander
Bill, Miss Caroline
Billings, Mrs.
Blackwell, Mrs. Howard
Bouton, Mrs. Charles
Box 8, Ellis, Mass.
Brigham, Mrs. Henry R.
Brooks, Miss Jennie F.
Brooks, Mrs. Sumner A.
Bullard, Mrs. Joseph O.
Bumstead, Miss Ethel
Bumstead, Miss Josephine F.
Burrage, Mrs. William E.
Byrne, Miss Marion
Camp Fire Girls (Miss A. B. Mackintire)
Cambridge Hospital Fair
Carroll, The Misses
Chamberlin, Miss Louise M.
Chase, C. Mc.
Christ Church, Hyde Park
Christ Church (Cambridge) Periodical Club (Mrs. S. M. de Gozzaldi)
Champney, Mrs. L. W.

Clarke, Miss Theodora
Cogswell, Miss Margaret
Collier, Miss Phyllis
Cox, Mrs. George H.
Cram, Mrs. George W.
Crocker, Miss Inez L.
Dallinger, William W.
Davis, Prof. & Mrs. Wm. M.
Dawe, Mrs. C. G.
Dawe, Mrs. Robert S.
Dennen, Mrs. Ernest J.
Dodd, Mrs. E. M.
Dow, Mrs.
Dudley, Mrs. Augustus W.
Dunning, Warren H.
Durant, Henry W.
Durant, Mrs. William B.
Earle, Mrs. William A.
Edlefson, Mrs. William F.
Ellis, Miss Helen
Ellis, Miss Mary A.
Endres, The Misses
Farley, Miss Christine
Farwell, Miss Susan
Fay, Mrs. Richard
Ferdinand, Frank
Field, Mrs. L. R.
Filley, Mrs. Oliver B.
First Universalist Church, Ladies' Benevolent Society (Miss F. Isabel Gunnison)
Fitzhugh, Miss Beulah
Frost, Mrs. Henry A.
Gary, Miss
Gilman, Mrs. O. B.
Good Shepherd Church, Watertown
Graton, Mrs. Louis C.
Grout, Mrs. Edward A.
Haggart, Miss A. G.
Hammond, Miss Eleanor P.
Harding, Mrs. Walter H.
Harwood, Mrs. Herbert E.
Haskell, Mrs. John A.
Herrick, Mrs. D. A.
Hewins, Mrs. Alfred
"Hive," The (Mrs. J. G. Thorp)
Holland, Miss Harriet R.
Holmes, Mrs. Elizabeth
Holmes, Mrs. H. W.
Horton, Mrs. William E.
Houghton, Miss Alberta A.
Howard, Mrs. William L.
Howe, Mrs. Archibald
Hussey, Mrs. Augustus A.
Hutchinson, Mrs. Charles M.
Idle-Hour Shop
Industrial Society (Miss Margaret C. Wyman)
Jackson, Mrs. Arthur
Jouett, Mrs. Fred W.
Kennelly, Mrs. Arthur E.
Kershaw, Mrs. Francis S.
Killiam, Mrs. Paul
Laighton, Mrs. Cedric
Langley, Mrs. Ernest F.
Lewis, William H.
Lignell, Mrs. Takla
Locket, Mrs. A. J.
Lockhart, Mrs. Lillian F.
Loring, Atherton
Lovejoy, Mrs. Joseph
Lowell, Mrs. Edward C.
M. A. D. Club
McIntyre, Mrs. R. M.
MacKenzie, Mrs.
MacShea, Mrs. W.
Marsh, Mrs. W. B.
Magee, Miss Lou J.
Marston, Miss Annie
Melledge, Miss Kate
Merrill, John Paul
Montague, Mr. & Mrs. Charles H.
Moody, Mrs. Emily G.
Mothers' Friendly Group (First Church, Congregational) (Mrs. Susan Sullivan)
Needlework Guild, Boston Branch (Mrs. George H. Flint)
Newbegin, Mrs. Edward
Newbegin, Miss Elizabeth
Nichols, Miss Helen
Nichols, Mrs. John T.
No-Name Club (Mrs. Horatio White)
Page, Miss Dora
Paine, Miss Katherine

Palmer, Miss Mildred T.
Parker, Mrs. Charles B.
Parker, Mrs. Edmund P.
Peabody, Miss Caroline E.
Peabody, Miss Caryl
Peirce, The Misses
Penney, Miss Elizabeth W.
Perry, Mrs. S. F.
Pitcher, Miss Marion
Platner, Mrs. John W.
Poor, Miss Mary B.
Pope, Mrs. Arthur
Pray, Miss Helen
Prospect Guild, Prospect St. Church
Ramsay, Mr.
Rantoul, Albert
Raynes, Miss Evelyn F.
Read, Mrs. Harold W.
Reed, Mrs. A. F.
Reed, Mrs. Willard
Rogers, D. P.
Rogers, Miss Mary C.
Rose, William E.
Samoset Chocolate Company
Sargent School Volunteers (by Miss Bradley)
Saunders, Mrs. Frederick A.
Saunders, Mrs. Herbert
Sauveur, Mrs. Albert
Seavey, Dr. Hollis L.
Sever, Miss Martha
Shaw, Mrs. Mary C.
Sheffield, Mrs. George
Southard, Mrs. Louis C.
Spike, Mrs. James
Stannard, Miss Emma O.
Stebbins, Mrs. Livingston
St. James' Church, Girls' Friendly Society (Miss Ethel Murray)
St. John's Memorial Chapel (Miss Bertha Vaughan)
St. John's Episcopal Church, Newtonville
St. Peter's Church, Periodical Club, Women's Missionary Society (Mrs. Henry Ruth)
Taylor, Mrs. H. O.
Thayer, Miss Nancy
Thompson, Mrs. Charles
Thorp, Mrs. J. G.
Tompkins, Miss A.
Torrey, Mrs. G. H.
Troedson, Miss Clara
United Presbyterian Church (Mrs. S. B. King)
Ward, Mrs. Robert De C.
Warren, Mrs. John F.
Warren, Mrs. William
Waters, Miss Marion
Wentworth, Mrs. Annette
West, Mrs. Helen
Whitcomb, Mrs.
Whiting, Mrs. Stephen E.
Whitman, Mrs. Edith
Whitney, Mrs. F. E.
Wilder, Mrs. Henry H.
Williams, Miss Kate
Winch, Mrs. R. R.
Winn, Miss A. J.
Woodman, Mrs. Walter
Wyeth, Miss Edith F.
Young, Mr. & Mrs. Stephen E.

Automobile Service

The Avon Home is indebted to the following for automobile service, both for transporting the infantile paralysis children to and from the hospital clinics and for taking the special nurse, who visits the children in their homes one day each week.

Mrs. J. Q. Bennett
Mrs. Edwin P. Boggs
Mrs. Ernest J. Dennen
Miss Anna Griswold
Miss Alberta M. Houghton
Mrs. F. Lowell Kennedy
Mrs. Francis S. Kershaw
Miss Velma M. Morse
Mrs. Nathaniel C. Nash
Miss Bertha H. Vaughan
Mrs. Stephen B. Whiting
Mrs. Edward R. Williams
Mrs. Robert De Courcy Ward
Miss Lucy Whipple

During the early part of the season Mrs. Frederick A. Saunders accompanied the children to and from the clinic, but since she went abroad we have not had any volunteer for this work, and one of our own workers has done it every week for the greater part of the year. This has been a real handicap to us, and we are still hoping that someone will come forward and volunteer to do this for us. It means spending one morning a week as caretaker of these children on their trips to and from the clinics. It is both pleasant and interesting to the worker, besides being an inestimable help and comfort to the little ones.

One of our Happy Home Groups

BY-LAWS OF THE AVON HOME

Article I

Name. — The name of this Corporation shall be "The Avon Home." Its object shall be to benefit "Children found destitute within the limits of the city of Cambridge, as existing in 1874."

Article II

Membership. — The members of this Corporation shall be twenty-three in number, to be called Trustees. Vacancies shall be caused by death, resignation, or by failure to attend for twelve consecutive months some meeting of the Corporation, without excuse satisfactory to the Trustees. When such failure occurs, the Trustees shall by vote record the fact and declare the membership vacant. Vacancies shall be filled by the unanimous vote of the remaining Trustees. This article of the By-Laws shall not be altered, except by the unanimous vote of the Trustees.

Article III

Officers. — The officers of the Corporation shall be a President, Vice-President, Treasurer, Clerk, a Committee of Three for the care of the Permanent Fund (one of whom shall be the President), to be chosen by ballot from the Trustees at the annual meeting, or at some adjournment thereof, and to hold office for one year and until their successors are elected and qualified.

They shall severally perform the customary duties of such officers; and the President, or a committee previously appointed for the purpose, and Treasurer shall report at the annual meeting. The accounts of the Treasurer and of the Committee for the care of the Permanent Fund shall be audited at least once every year. The Trustees may, from time to time, appoint committees to aid in the transaction of business.

At the annual meeting the Trustees shall elect, to serve till the next annual meeting, a Board of Advisors to consist of five or more persons, not Trustees, who may be called upon to consult and advise with the Trustees, and may be requested to meet with any of their committees or to assist in their work.

Article IV

Meetings. — The annual meeting of the Corporation shall be held on the second Friday in October, at such place and hour as the President and Clerk may appoint. Regular meetings shall be held every month at some convenient place. Special meetings may be called by the President or any two Trustees, upon two days' notice, to be given by the Clerk. Eleven Trustees shall constitute a quorum at the annual meeting, and seven Trustees at any regular or special meeting.

Article V

Seal. — The seal of the Corporation shall be circular in form, with the inscription, "The Avon Home, Cambridge, 1874," and shall be kept by the Clerk.

Article VI

Amendments. — These By-Laws, with the exception of Article II, may be amended by a majority vote of all the Trustees at any annual meeting, or by the unanimous vote of the Trustees at any regular or special meeting, provided that a notice of the proposed amendment has been inserted in the call for such meeting.

RULES OF THE AVON HOME

I. Children admitted to the care of the Home shall live in private families under the supervision of the General Secretary.

II. Except in cases of urgent necessity, no child shall be admitted to the care of the Home without the consent of one member of the Committee on Admission, or should there not be one member in the city, of any two Trustees, and a certificate of examination from the Visiting Physician. Each case, accompanied by a brief statement of the circumstances, shall be reported to the Trustees at their next regular meeting.

III. No child in the care of the Home shall be allowed to visit friends or relatives unless under distinctly favorable conditions, approved by one member of the Committee on Admission, and the General Secretary, and reported in writing to the Trustees at their next meeting.

IV. In case of death, no child shall be taken from its boarding home for burial without a religious service being held there, except with the consent of one of the Committee on Admission, who fully understands the reason for removal.

V. The parents and relatives of the children shall be permitted to visit them not oftener than once a week, never more than two at a time, and never on Sunday except by special arrangement made by the General Secretary with the boarding woman.

VI. The General Secretary shall investigate thoroughly, in coöperation with the Committee on Admission, all applications for the admission of children to the care of the Home, and make prompt report thereon to the chairman, or in her absence to some other member, of the Committee.

She shall also maintain relations with parents while their children are in the care of the Home, with the object of aiding to remove the unsatisfactory conditions that led to the admission of the children; and continue in relation with children and their parents or other relatives after the withdrawal of the children from the care of the Home, with a view to preserving the good influences which it is hoped the Home will have exerted on those under its care.

It shall further be the duty of the General Secretary to investigate families where children may be boarded, and to visit children who are placed in private families; to continue in relation with rejected applicants, with the object of aiding them to improve the conditions which led to application; to meet with the Committee on Admission and Discharge; and to make a report in writing at each monthly meeting of the Trustees.

VII. At the annual meeting, or as soon thereafter as possible, the President shall appoint the Monthly Visitors for the ensuing year, arranged in two lists: those on one list to begin visiting on the first of each month, and those on the other list to begin on the fifteenth, each to visit the homes one month, and report at the next monthly meeting. It shall be the duty of the Visitors, during their term, to visit the boarding homes with the General Secretary and to advise with her regarding special cases.

VIII. The Standing Committees of the Corporation, to be appointed by the President at the annual meeting, shall be as follows: —

1. A Committee on Admission and Discharge, who, in addition to the duties mentioned above, shall keep a register containing the names, ages, and birthplaces of the children, date of admis-

sion and any other information obtained. This Committee shall, with the General Secretary, secure suitable homes for all children needing adoption. This Committee shall consist of eight members, two members retiring and two new members being appointed annually at the discretion of the President.

2. A Committee on Clothing, who shall see that necessary supplies are secured, wherever possible, through friends. Gifts of clothing should be sent to The Avon Home Office, 1000 Massachusetts Avenue.

3. An Executive Committee, who shall have, in the interval between the meetings of the Corporation, all the powers of the Trustees, except as to the expenditure of sums exceeding fifty dollars. This Committee shall report any exercise of its powers at the next meeting of the Corporation for its approval.

4. The chairman of each Committee shall present at the annual meeting a full report, in writing, of the work of the Committee for the preceding year.

5. The President shall be a member *ex officio* of all standing committees.

IX. All bills shall receive the written approval of the Committee or person authorized to make the expenditure before payment by the Treasurer.

X. The Committee of Three for the care of the Permanent Fund shall have the care and custody of all securities and other investments held for the support and maintenance of The Avon Home, and shall collect interest and other income and pay the same to the Treasurer, who shall receipt therefor. They shall make all permanent investments, keep an account thereof and of the income therefrom, and report to the Corporation at the annual meeting, and at such other times as the Corporation may request. They shall rent a box in the vaults of the Harvard Trust Company, which shall be opened only in the presence of two members of said Committee.

THE AVON HOME

Officers from the Foundation

President

Mrs. Henry W. Paine	1874 to 1887
Rev. Andrew P. Peabody, D.D.	1887 to 1893
William Taggard Piper	1893 to 1911
William W. Dallinger	1913

Vice-President

Mrs. Henry Thayer	1887 to 1888
William Taggard Piper	1888 to 1893
Oliver H. Durrell	1893 to 1898
William M. Davis	1899 to 1920
Rev. George L. Paine	1922 to 1923

Secretary or Clerk

Miss Irene F. Sanger	1874 to 1877
Mrs. John Bartlett	1877 to 1886
Miss Maria Murdock	1886 to 1900
Mrs. Norton Folsom	1900 to 1902
Mrs. Nathan F. Lincoln	1902 to 1913
Mrs. Livingston Stebbins	1913

Treasurer

Mrs. J. M. Tyler	1874 to 1877
Miss Mary A. Ellis	1877 to 1921
Stephen E. Young	1921

Other Members of the Board of Trustees

Rev. D. O. Mears
Benjamin F. Wyeth
Mrs. Joseph Lovering
Mrs. William H. Hidden
Mrs. William T. Richardson
Mrs. Fred Reed
Mrs. S. P. Teele
Rev. W. S. Apsey
Mrs. G. M. Lane
S. S. Sleeper
Mrs. R. B. Storer
Mrs. Frank A. Kennedy
Sumner Albee
Miss Mary Bullard
Mrs. Samuel Batchelder
Mrs. John Davis
Miss Lydia M. Palmer
Mrs. Russell L. Snow
Mrs. J. Gardner White
Mrs. Mary A. Bacon
Mrs. Henry Westcott
Mrs. George Sheffield
Mrs. Alice G. Teele
Mrs. Theodore F. Wright
William A. Munroe
Mrs. Mary C. Shaw
William H. Neal
Sanford B. Hubbard
Mrs. William B. Durant
Mrs. Josiah Q. Bennett
Mrs. Jabez Fox
Miss Louise McCallar
Mrs. A. D. S. Bell
Miss Louise M. Chamberlin
Rev. Robert Walker
Mrs. William A. Earle
Charles F. Stratton
Mrs. Sumner A. Brooks
Mrs. Charles F. Goodridge
Mrs. Willard Reed
Rev. Francis L. Beal
Alexander H. Bill
Miss Elizabeth B. Piper
George A. Rivinius
Miss Mildred T. Palmer
Warren H. Dunning
Mrs. Francis S. Kershaw
Charles H. Montague
John Noble
Mrs. Robert De Courcy Ward
Miss Josephine F. Bumstead
Arthur M. Goodridge
Stephen E. Young
Thomas Hadley
Mrs. Wallace B. Donham
Edwin M. Dodd